

Kanban System Design

Competências Empresariais - Gestão de Projetos

- Nível:
- Duração: 16h

Sobre o curso

The purpose of this course is to train managers to become faster and more responsive, learn better risk management and governance of the processes and results under their responsibility.

When we say 'foundations' we mean after the course you will know the real deal and can started immediately by deploying 'proto-kanban' as you progress towards a full kanban system with limited work in progress (a true pull system). This is not a theory course. We're not going to look at diagrams to explain an organizational structure.

Managers and team members wanting to get started or improve their Kanban system will be able to:

- know and communicate actual capability and meet varying demand
- Visualize and sort different types of work for more appropriate management
- design a visual workflow to enable cross-functional collaboration to improve the flow of work
- handle unplanned, interrupting work without disrupting flow
- start the transformation from a push system to a pull system
- ask for what they need from other managers, backed up by justifying data

Destinatários

If you recognize that more insight into the nature of the demand placed on you and your team(s) and having specific, real understanding of your current capability – along with a way to visualize and communicate this internally and to other teams – will solve many of the frustrations and problems common in intangible and knowledge work.

Pré-requisitos

- None. However I strongly recommend you read one of these free short ebooks, or read either the original Kanban Method book by David J. Anderson or Kanban From the Inside by Mike Burrows. (Two of these books are included in your registration).
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Programa

Experiencing how to manage flow in a Kanban System

- Participants will experience a simulation of managed flow working as a team. I personally have participated and facilitated several types of agile and kanban simulations and the resource we will use on Day 1 is by far the best, most thorough and realistic.
- Following the introduction into the background and key elements of the Kanban Method, participants will spend the bulk of the day on the simulation. Then we will review our experience to provide some context for the learning, and look at multiple ways different people in different companies have implemented Kanban systems.

Apply the Systems Thinking Approach to Implementing Kanban (STATIK)

- Using the original Kanban implementation at Microsoft back in 2004 as a case study, we will go through the steps in the effective, repeatable process for visualizing your work and your workflow, organizing around the work and managing flow.
- This will be a big day and what you'll take back to your organization will be immediately useful.